

Safety Moment



WSP is committed to efficiently prevent, act, control and report risks

Health and safety is a corporate and personal responsibility





OUTLINE

Health & Safety

Who we are
Our sectors
Capabilities
EPCM Exp. & Serv.
Supply Chain Mgmt
How to become a
supplier
Closing

Health, Safety & Environment An integrated value

- A health and safety policy that determines the roles and responsibilities of all stakeholders on projects
- WSP's **HSE program** is structured, documented and known to all employee
- WSP has established an HSE handbook including security processes and procedures for all project activitie
- WSP's HSE management team is highly qualified to ensure the safe realization of daily project activities.

Resources

Power

Process & Energy

Transportation

Infrastructure

Buildings

Environment





Who we are

WSP is one of the world's leading professional services firms with more than 55,000 talented people globally.





GOLDER

EPCM Exp. & Serv. Supply Chain Mgmt How to become a supplier

Health & Safety Who we are **Our sectors** Capabilities

7

Closing

OUTLINE

Our Sectors



ENERGY, RESOURCES & INDUSTRY

Mining

Process & Energy

Automation

Chemical

Pulp & Paper

Heavy and Light Manufacturing

AgriFood

Hydropower

Wind

Solar

Bioenergy & Thermal

Pharmaceutical & Biotechnology



TRANSPORTATION & INFRASTRUCTURE

Roads & Highways

Transit

Rail

Aviation

Ports

Bridges

Land Development

Water Supply and Treatment

Waste Management

Public Utilities

Communication &

Technology

Marine & Coastal

Traffic & Transportation Planning



EARTH & ENVIRONMENT

Planning & Ecology

Acoustics

Risk Management

Energy Management

Transaction Support

Digital Services

Landfill Sites

Permitting

Stakeholder Engagement



PROPERTY & BUILDINGS

Education

Sports & Cultural

Hospitality & Leisure

Commercial

Government

Healthcare

Residential

Retail

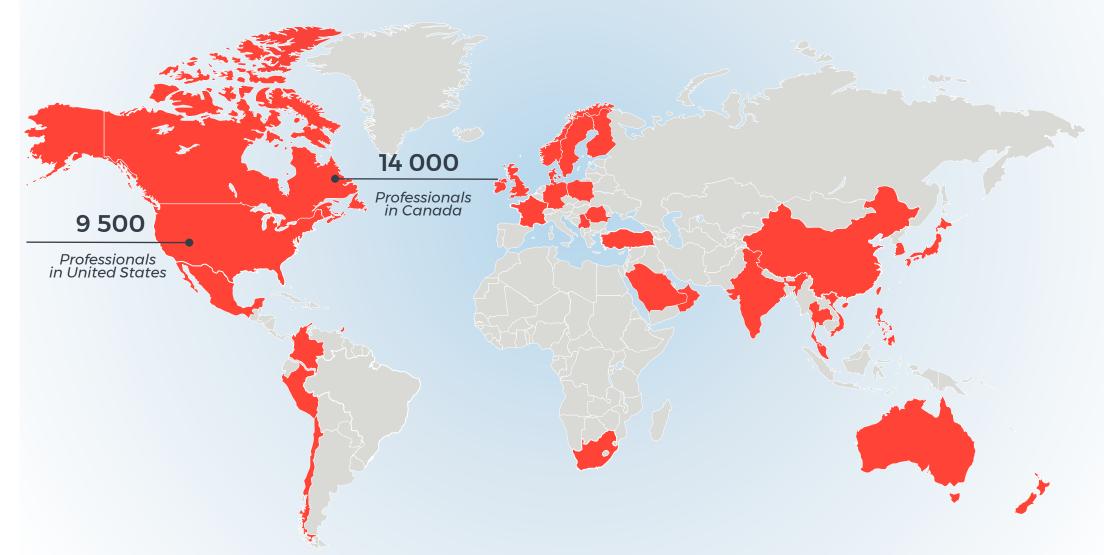
Terminals

High Rise

Safety & Defence



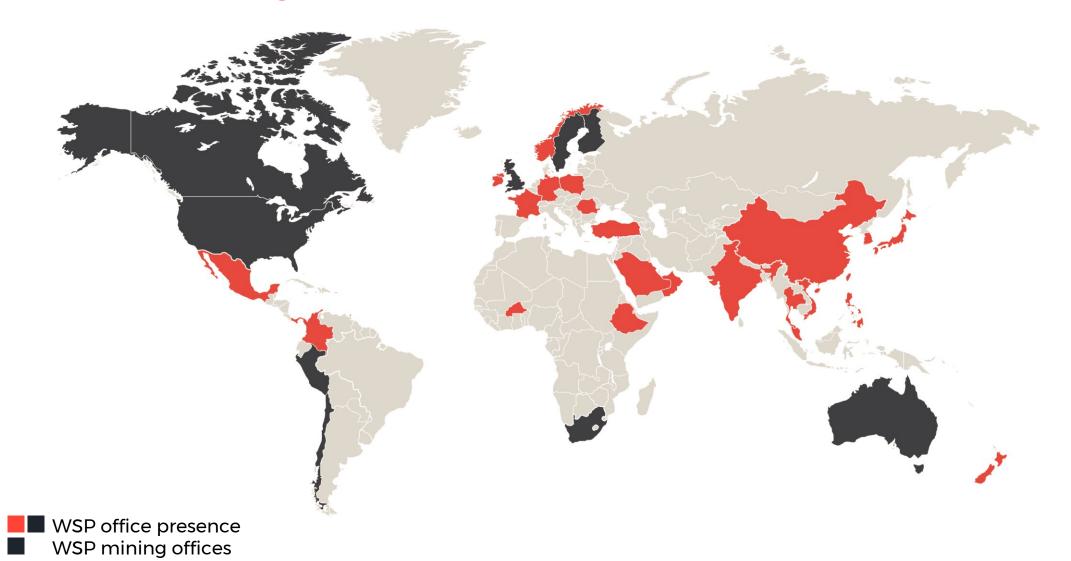
We are locally dedicated, with international scale





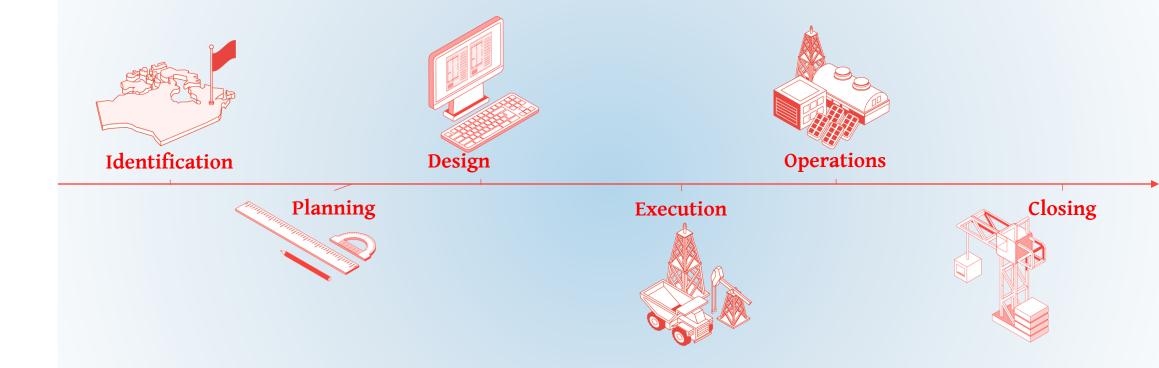


Global Mining Presence





Partner through the project lifecycle





10

OUTLINE

Health & Safety
Who we are
Our sectors
Capabilities
EPCM Exp. & Serv.
Supply Chain Mgmt
How to become a
supplier
Closing

-11

Our Capabilities

- Multidisciplinary professional services firm
- Fully integrated approach
- Development of optimized solutions
- Execute projects from planning to commissioning
- HSE, Operational, and Constructability considerations integrated in project delivery



ENGINEERING

PROCUREMENT

CONSTRUCTION (MANAGEMENT)

PROJECT MANAGEMEN

ESTIMATION

PLANNING AND SCHEDULING

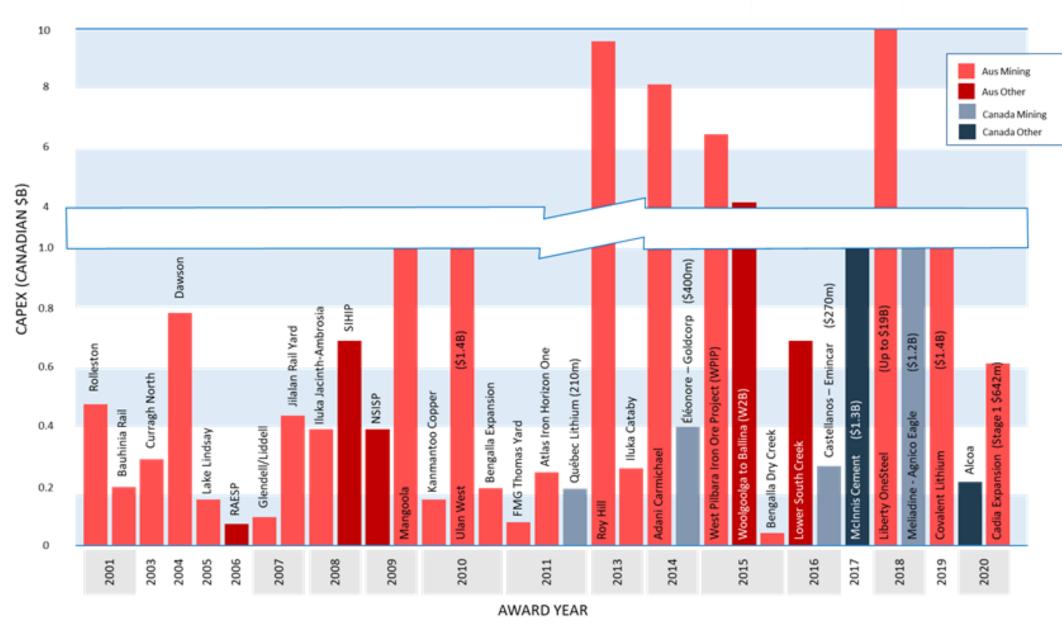
PROJECT ACCOUNTING RISK MANAGEMENT DOCUMENT CONTROL



Projects Snapshot

OUTLINE

Health & Safety
Who we are
Our sectors
Capabilities
EPCM Exp. & Serv.
Supply Chain Mgmt
How to become a
supplier
Closing





Lalor Mine Project HudBay Minerals Snow Lake, Manitoba



PROJECT HIGHLIGHTS

- Water supply and sewer lines, mine waste water collection forcemains, Water Treatment / Fire Protection Pump House, Booster Station Pump Houses, polishing pond.
- Structural steel and cladding for the Hoisthouse,
 Collarhouse and Annex buildings
- Surface Ventilation Fans Intake and Exhaust.

- Concrete Slab and Building for Temporary Winch
- Sinking Infrastructure
- Surface Ventilation Fans
- Certified Ropes
- Sheave Decks
- Certified Mechanical Equipment



Meliadine Gold Development Project Agnico Eagle

Nunavut, Canada



PROJECT HIGHLIGHTS

- 3,500 tpd gold process plant
- Crush plant, ore handling and storage
- Paste backfill plant
- Surface infrastructure included truck shop, warehouse, camp and office, incinerator, explosives, and diesel storage and distribution
- Water treatment.

SERVICES

Full EPC

14



15

Greenfield LiFePO4 Plant

Phostech Lithium Inc. (Johnson Matthey Battery Minerals)

Candiac, Quebec



PROJECT HIGHLIGHTS

- Construction of new 2,400 tpy lithium iron phosphate production scaled from pilot plant
- Infrastructure included admin buildings, laboratories, and warehouse.

- EPCM
- Studies and Estimating services





PROJECT HIGHLIGHTS

 Consulted throughout definition and planning of project ranging from engineering studies, environmental permitting, and estimating.

- Environmental
- Preliminary, Basic, and Detailed Engineering
- Procurement and purchasing
- Construction Management
- Project Management and Contract Administration
- Commissioning and start-up assistance.



Mining Development Project (in progress) Confidential Client

Western Canada



PROJECT HIGHLIGHTS

- Engineering integration with client, supporting internal workflows and processes
- Planning and execution of single-vendor project management system for monitor, control, and reporting.

- Project Management Consultant through EPC(M)
- Material Handling
- Processing Plant
- Stockpile and Storage
- Water and Wastewater
- Earthworks, Roads & Rail
- Utilities.



Material Handling















Energy





Oil & Gas Programs

- TC Energy D1BM 30MW Compression Program
- Enbridge
- TransGas
- Husky Thermal Template: SAGD Program
- Secure Energy Services, Kerrobert.

Weyburn, Saskatchewan

- Whitecap/Cenovus Weyburn CO₂ Injection Wells and Pipeline Program
- NGL Liquids Recovery.



OUTLINE

Health & Safety
Who we are
Our sectors
Capabilities
EPCM Exp. & Serv.
Supply Chain
Mgmt
How to become a
supplier
Closing

22

Supply Chain Capabilities

Full-spectrum supply chain:

- Purchasing
- Expediting
- Supplier quality surveillance
- Materials management
- Contract formation and management





Supply Chain Capabilities

WSP assists our clients with:

- Contracting and procurement strategy
- Packaging strategy to support the construction execution strategy
- Developing project-specific procurement processes and templates.





Supply Chain Capabilities

WSP provides pre-award services to our clients:

- Identification of potential suppliers
- Pre-qualification of bidders
- Preparation of bidders list
- Preparation of supply and packages through RFQ
- Bid evaluations
- Preparation of commitment and contract agreements on behalf of the client.

WSP provides post-award services to our clients:

- Administration and change management
- Expediting
- Quality surveillance
- Logistic services
- Contract / PO close out.





How to become a supplier: our clients

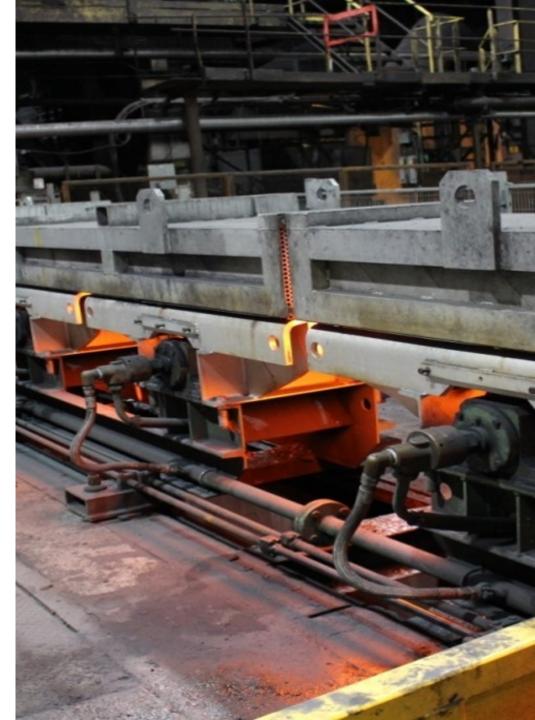
- Collaborative process with the clients we work with
- Client preferences may include standardization of design, operations and maintenance preferences/continuity, spare parts philosophy for capital and long lead
- Project bid lists also shaped by:
 - Client's approved manufacturers list
 - Local and regional business commitments





How to become a supplier: safely

- HSE performance and HSE
 Management System evaluation is a critical factor in evaluations
- HSE performance is measured by:
 - Statistics
 - Application of industry recognized safe work polices, practices and procedures and degree of compliance
 - Review of incidents and near misses severity and frequency
 - Use of HSE proactive indicators, i.e. daily hazard assessments, pre-job training, safety meetings.





How to become a supplier: questionnaire

- Prior to being considered to provide services to WSP, all potential suppliers/subcontractors must complete and submit questionnaire's for evaluation:
 - Show proven relevant experience
 - Demonstrate financial capability
 - Consistently meet cost, quality and delivery requirements
 - Demonstrate commitment to safe work environment
 - Demonstrate flexibility and cooperation in performing contractual obligations.





OUTLINE

Health & Safety
Who we are
Our sectors
Capabilities
EPCM Exp. & Serv.
Supply Chain
Mgmt
How to become a
supplier
Closing

28

Contact us

Please contact Damian McNaughton for any inquiries:

Damian.McNaughton@wsp.com

Director, Project Services



Damian McNaughton









PCS Rocanville - No.2 Conversion Project

PCS Cory - Red Expansion Project

Mosaic K2 - Expansion Project

Perhaps the most challenging of all headframe designs is building a tall building over another tall building. WSP has performed this very feat for clients in Saskatchewan as a means to increase production for an existing facility or convert a service shaft into a production shaft.



Saskatoon Resources Team Leads



Larry Peters Structural Lead



Tanner Kirby
Process /
Mechanical Lead



Aaron Suek EIC Lead

ENGINEERING AND DESIGN

Front End Studies
Plant Design & Layout
Multi-discipline Detailed Engineering
Environmental Services

PROJECT EXECUTION

E/P Services
Owner's Engineer Services
On-site Engineering and Inspection
Pre-commissioning, testing, and start-up

OPERATIONS SUPPORT

On-site engineering support
Debottlenecking and Plant Improvement
Maintenance and Capital Engineering
Operational Readiness
Energy Design and Management

ASSET MANAGEMENT

Performance and Condition Assessment Inspection Services Turnaround Planning and Support Risk and Safety Analysis





