June 1, 2023

Executive Director's Message

SIMSA has increased its relationship with Federated Co-operative Limited (FCL).

As part of his presentation at SIMSA's AGM, Patrick Bergermann - Associate Vice President, Energy Roadmap at FCL - presented on their upcoming \$3.7-billion expansion work and outlined some upcoming event dates — which included two upcoming events with SIMSA members in addition to the annual Energy Forum. They also confirmed that they are using our member database.

Here are a couple of the key slides that may be useful to you.

1 - For supplier information:

Supplier Identification

How can suppliers indicate their interest?

- Building an ongoing database
 - · Utilizing various info sources
 - · Including SIMSA database
- Online form see QR code to access
 - · Company and contact info
 - · High level competency info
- · More detail to come at future sessions
- Ongoing suppliers will have lots of future opportunities to identify to FCL



2 – These are the upcoming events with SIMSA:

Upcoming Events

Summer 2023

- · Details to come through SIMSA
- · Initial Supplier Engagement Event
 - · An introduction to the projects, scopes, and schedules involved
- Networking

Early 2024

- FCL SLT Participation
- · Detailed project information
- Supplier engagement focused event
- Participation from FEED Engineering companies and JV Partner
- · Opportunity for focused networking





3 – The project status is:

Current Status: FEED

FEED stage on the Renewable Diesel & Canola Crush (JV with AGT) facilities, as well as on the CCUS project at CRC

• Engineering Partners: Fluor (Renewable Diesel), KFI (Canola Crush) and Worley (CCUS at CRC)

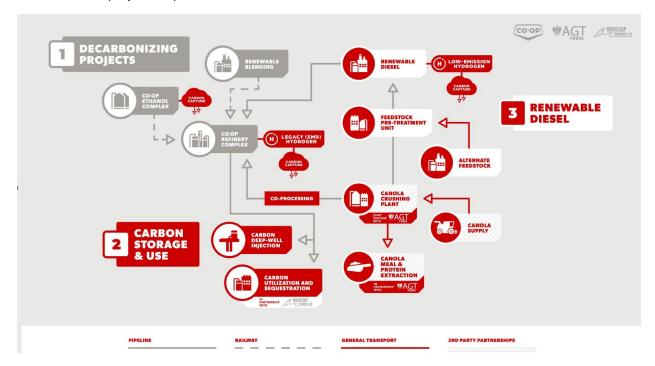
What Procurement Activities are Occurring?

- · Focused on supporting FEED consultants
 - Environmental
 - Rail Design
 - Surveys
 - Geotech
 - · Understanding of logistics routing
- · Developing estimates and budgets
 - · Long lead items
 - · Major equipment





4 – The overall project scopes look like this:



The AGM also saw some changes to SIMSA's Board and Bylaws.

Departing from SIMSA's Board this year are its Chair and long-time member Eric Lamontagne, as well a long-time member Kipp Sakundiak - both departed due to term limits. Additionally, Eric Lamontagne departed after faithfully and effectively helping guide SIMSA out of a pandemic and into a new reality, as well as core changes to SIMSA's Bylaws. New to SIMSA's Board are Bobbylynn Stewart, CEO of Breck Construction and Bryan MacFadden, VP at Clifton.

The Bylaw revisions – which saw the addition of 3 Open member seats to the Board – were approved on 89% of the ballots received. SIMSA has never released actual voting results in the past - other than passed/not-passed. However, due to the amount of conversation created by this year's proposed Bylaw revisions, we felt it prudent to disclose them.

The change to SIMSA's Board population was done to add broader skills and experience to SIMSA's Board. Additionally, the change allows for better representation of the entire membership on SIMSA's Board, as Open members currently account for over 40% of SIMSA's voting membership. This includes numerous organizations who have either always been based in Saskatchewan, contribute greatly to our economy and our Saskatchewan communities. Over time, some of these organizations have either moved their head office outside the province for business reasons or may have been acquired by a non-SK based entity as a part of their growth strategy. In addition to promoting business growth, the skills and the broad experience that senior leadership from these organizations may bring to SIMSA's Board will be beneficial to all our members. Therefore, up to 3 members or a 25% Board membership from this category, was proposed and approved. Subsequent voting years will contain nominees from both the Regular and Open categories.

Simultaneously, SIMSA's membership criteria were tightened in regards to the definition of a company's "World Headquarters" being in Saskatchewan. This may see a few current Regular members become Open members. The changes clarify, that should any relationship exist between a member company – a relationship seeing the Saskatchewan company being a subsidiary, part of a larger group, etc., of a company not headquartered in Saskatchewan – then the member company is deemed to not have its World Headquarters in Saskatchewan.

SaskPower visited SIMSA's new offices on May 31 to drop-off a 10th Anniversary present (artwork in image below) plus some treats, as well as discuss supply chain issues.



James Bulmer (SIMSA), Connor Wright and Alison O'Reilly (SaskPower), Eric Anderson (SIMSA), Alanna Whippler and Dan Irvine (SaskPower).

Members' News

Team Power Solutions' Kilowatt Cup Wins Big for Charity

Saskatchewan Polytechnic participating at CIM MEMO 2023 in Saskatoon

Applied Industrial Technologies participating in 42nd Annual CIM Saskatoon Branch Golf Tournament

<u>SRC Designs and Manufactures Canada's First Proprietary Solvent Extraction Cell Technology for Rare Earth Element Processing</u>

Noramco Saskatoon is Moving

<u>Team Power Solutions Expands Engineering Operations with Approvals in Multiple Canadian Provinces</u>

Mine Supply Company partners with Interlub to Launch Interfluid Bio Supra in Canada—A Game-Changing Biodegradable High-Performance Lubricant for the Mining Industry

Carbon Reduction

Funding Opportunity for Energy Efficiency Projects Below:

From the office of Energy Efficiency (NRCAN):

We want to take this opportunity to provide you with information on an industrial energy efficiency program recently introduced by Natural Resources Canada.

The **Green Industrial Facilities and Manufacturing Program (GIFMP)** provides cost-shared financial assistance to support the implementation of energy efficiency and energy management solutions designed to maximize energy performance, greenhouse gas emissions reductions, and competitiveness for industry in Canada. GIFMP is now accepting proposals from industrial facilities under its "**Track 2**: **Industrial Facility track".** You can read the announcement heres.

The Industrial Facility track provides direct-to-industry support to help implement energy efficiency and energy management solutions within their respective facilities. Proposals can involve a single facility or multiple facilities. The Industrial Facility track offers cost-shared financial assistance of **up to 50%** of eligible implementation costs to a maximum of **\$10 million per proposal**; the minimum contribution is **\$40,000 per proposal**.

Who is eligible to apply under GIFMP Track 2? Eligible recipients are Canadian facilities in any industrial sector that are engaged in energy consuming processes that involve the physical or chemical transformation of materials or substances into new products, regardless of the size of the facilities.

There are five areas of activity for eligible projects: training for energy management practitioners; energy assessments and audits; energy managers; energy management systems; and capital investments. More information on the program and types of eligible activities can be found here.

How to apply:

Track 2: Industrial Facility call for proposal is now open and will close on July 31, 2023. Applicants are required to submit their proposals through NRCan's **online portal**. **Also please find attached the Track 2 Application Guide**, which provides guidance on proposal requirements. If you have any questions, please contact us by email at: rfpindustry-ddpindustrie@nrcan-rncan.gc.ca.

We will be holding a series of webinars in early June to provide additional information on GIFMP, Track 2 and will follow up with you soon to provide you with the dates and times of those webinars.

Expressions of Interest: For those not ready to submit a formal proposal before the intake period closes on July 31, 2023, please consider providing an expression of interest.

For more information, please contact rfpindustry-ddpindustrie@nrcan-rncan.gc.ca.

Advocacy

SIMSA has been working – a lot – on the SMR file.

We have submitted funding applications, which should be approved shortly, to hire an SMR specialist onto the SIMSA team. This persons' role will be business development focused, which includes interfacing with SaskPower, vendors (GE Hitachi, Westinghouse, X-energy, etc.), Government, and the OCNI (who will be fulfilling doing the supplier education role).

Further, SIMSA has ongoing meetings with GE Hitachi, Westinghouse, and X-energy to begin planning roundtable events with them – look for news on these in the near future. These events will be to develop and increase local procurement.

Additionally, SIMSA sits on – and will be hosting some meetings-of in our new Board room – the Government of Saskatchewan's (Crown Investment Corporation to be exact) SK SMR Sub Working-Group – Supply Chain. This group of provincial and federal government agencies, SMR vendors, SASK Power, etc., meets quarterly to plan Saskatchewan supply chain development. This group's focus is to see a nuclear supply chain – including SMR and fuel manufacturing - developed in Saskatchewan.

We are also working independently on fuel fabrication opportunities for the province and the related supply chain opportunities this would create.

Finally, SIMSA has submitted an Expression of Interest to NRCAN, as a first step (the second is being selected to actually submit an application) towards securing multi-million-dollar funding towards developing SMR and fuel fabrication work in Saskatchewan. This application has SIMSA as the lead with several major nuclear players on our team.

Upcoming Events

Register for Upcoming Events HERE

- Saskatchewan Suppliers Energy Forum (SSEF) October 4, 2023

 The 9th Annual Saskatchewan Suppliers Energy Forum will be on October 4, 2023 at the Delta Hotel in Regina, SK. Speakers to be announced soon!
- Saskatchewan Mining Supply Chain Forum (MSCF) April 17 & 18, 2024
 Save the Date! The 16th Annual Saskatchewan Mining Supply Chain Forum will take place on April 17 and 18, 2024 at Prairieland Park in Saskatoon, SK.
- SIMSA AGM May 15, 2024 Save the Date! The SIMSA AGM will be on May 15, 2024.

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