

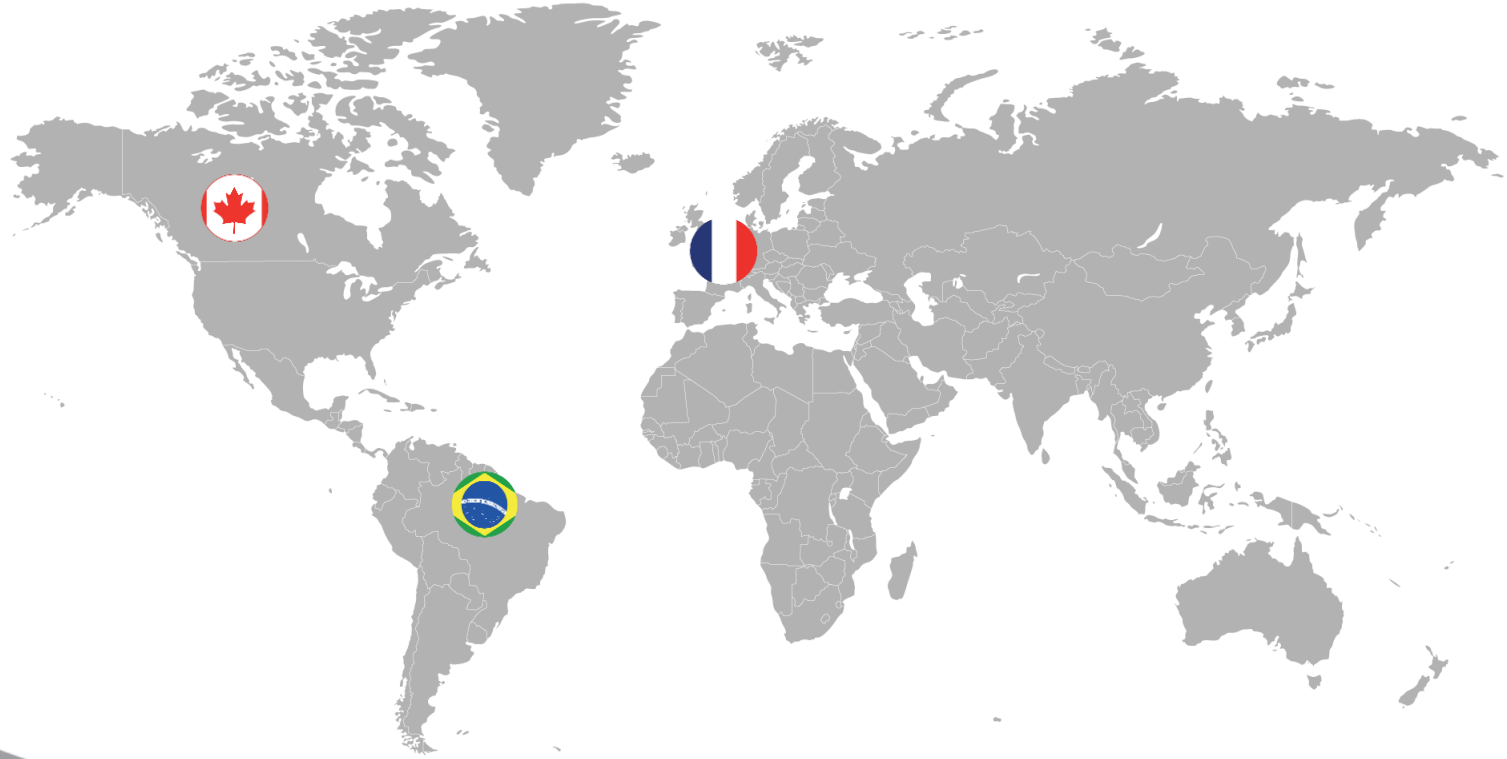


**PAPER
EXCELLENCE**

Saskatchewan Suppliers' Energy Forum 2021

October 5, 2021

Paper Excellence Locations



Canadian Mills



Over 2.8 million tonnes of production and \$2.4 billion in annual sales



Seven manufacturing facilities in Canada



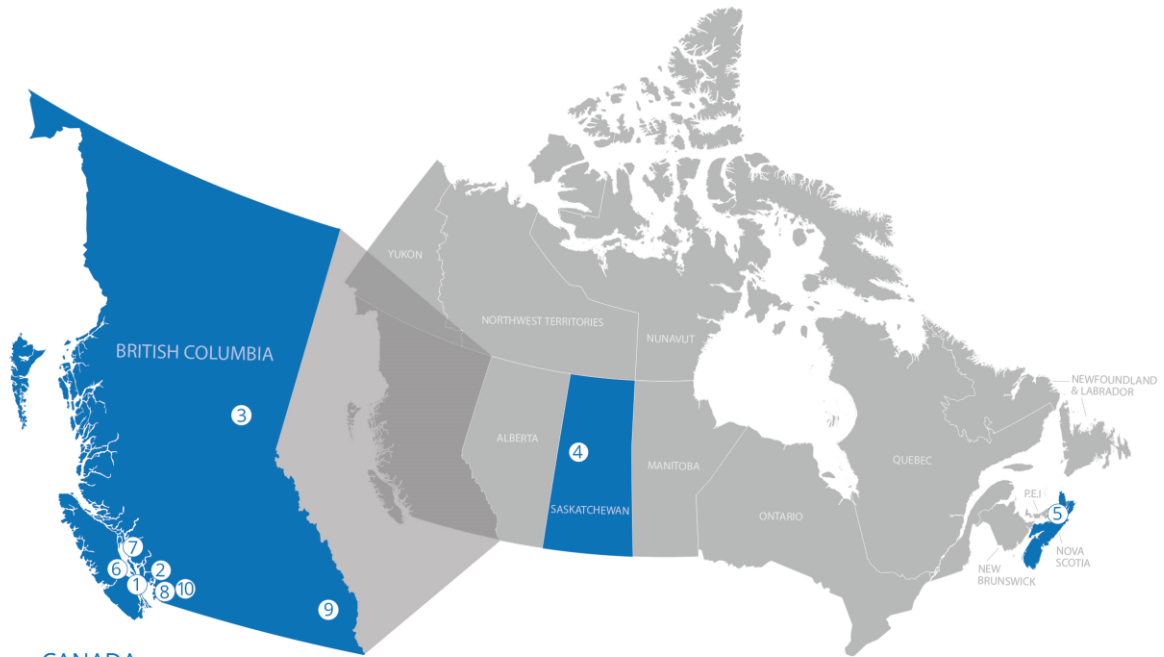
Employs 2,800 people and support another 9,000 indirect jobs



Headquartered in Richmond, British Columbia, Canada



Contributes about \$3.7 billion annually to the Canadian economy



CANADA

- 1 **CROFTON** / BRITISH COLUMBIA / 594 EMPLOYEES
Production - 334,000 T paper / 380,000 T Kraft pulp
Economic Contribution - \$1 billion annually
Local Taxation - \$4.6 million annually
- 2 **HOWE SOUND** / BRITISH COLUMBIA / 379 EMPLOYEES
Production - 455,000 T Kraft pulp
Economic Contribution - \$700 million annually
Local Taxation - \$1.5 million annually
- 3 **MACKENZIE** / BRITISH COLUMBIA / 260 EMPLOYEES
Production - 245,000 T Kraft pulp
Economic Contribution - \$300 million annually
Local Taxation - \$1.9 million annually
- 4 **MEADOW LAKE** / SASKATCHEWAN / 192 EMPLOYEES
Production - 420,000 T BCTMP pulp
Economic Contribution - \$400 million annually
Local Taxation - \$1 million annually
- 5 **NORTHERN PULP** / NOVA SCOTIA / 339 EMPLOYEES
Production - 305,000 T Kraft pulp
Economic Contribution - \$500 million annually
Local Taxation - \$500,000 annually
- 6 **PORT ALBERNI** / BRITISH COLUMBIA / 317 EMPLOYEES
Production - 336,000 T paper
Economic Contribution - \$500 million annually
Local Taxation - \$4.2 million annually
- 7 **POWELL RIVER** / BRITISH COLUMBIA / 383 EMPLOYEES
Production - 334,000 T paper
Economic Contribution - \$500 million annually
Local Taxation - \$3.4 million annually
- 8 **RICHMOND HQ** / BRITISH COLUMBIA / 160 EMPLOYEES
- 9 **SKOOKUMCHUCK** / BRITISH COLUMBIA / 284 EMPLOYEES
Production - 280,000 T Kraft pulp
Economic Contribution - \$400 million annually
Local Taxation - \$400,000 annually
- 10 **SURREY DISTRIBUTION CENTRE** / BRITISH COLUMBIA / 80 EMPLOYEES



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French Mills

FRANCE

11 ST. GAUDENS / HAUTE-GARONNE / 270 EMPLOYEES

Production - 285,000 T Kraft pulp
Economic Contribution - \$400 million annually
Local Taxation - \$6.5 million annually

13 LABÈGE / TOULOUSE / 10 EMPLOYEES

12 TARASCON / BOUCHES-DU-RHONE / 283 EMPLOYEES

Production - 262,000 T Kraft pulp
Economic Contribution - \$400 million annually
Local Taxation - \$3.5 million annually

WOODLANDS OPERATIONS / 102 EMPLOYEES



Meadow Lake Mechanical Pulp



ECONOMIC CONTRIBUTION

- 190 full time employees
- 740 indirect jobs in Saskatchewan
- \$400 million in economic contribution annually
- \$1 million in regional municipality tax revenue
- Through MLMP/PEC forestry operations, Resource Benefit fees are paid directly to Aboriginal bands and communities

CARING FOR THE ENVIRONMENT

- ISO 14001 environmental management system certified
- One of Canada's only zero waste water pulp facilities
- 100% of their wood fibre is low risk using the FSC risk assessment process

Prince Albert Project Facts

MORE JOBS & INVESTING IN SASKATCHEWAN

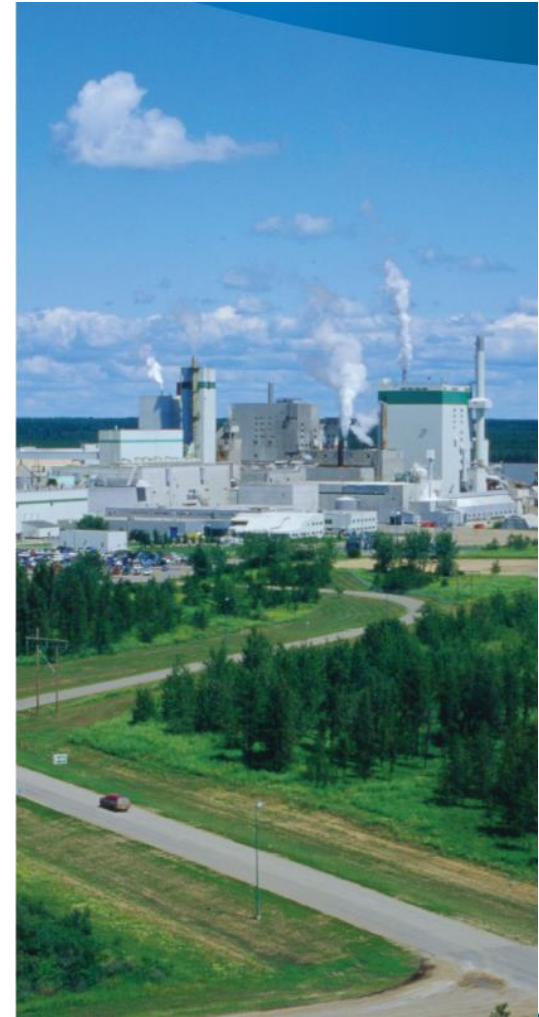
Saskatchewan's Ministry of Energy & Resources estimates the mill will create 1,650 full-time jobs. Prince Albert will benefit with ~220 direct mill jobs and many service-related jobs. Paper Excellence estimates that there will be a total new investment of approximately \$550 million to restart the pulp mill.

The new fibre supply chain will create 500+ new jobs in Indigenous and rural communities including foresters, accountants, clerical staff, technicians, truck and equipment operators, supplying facilities operations and maintenance employees and silviculture workers.

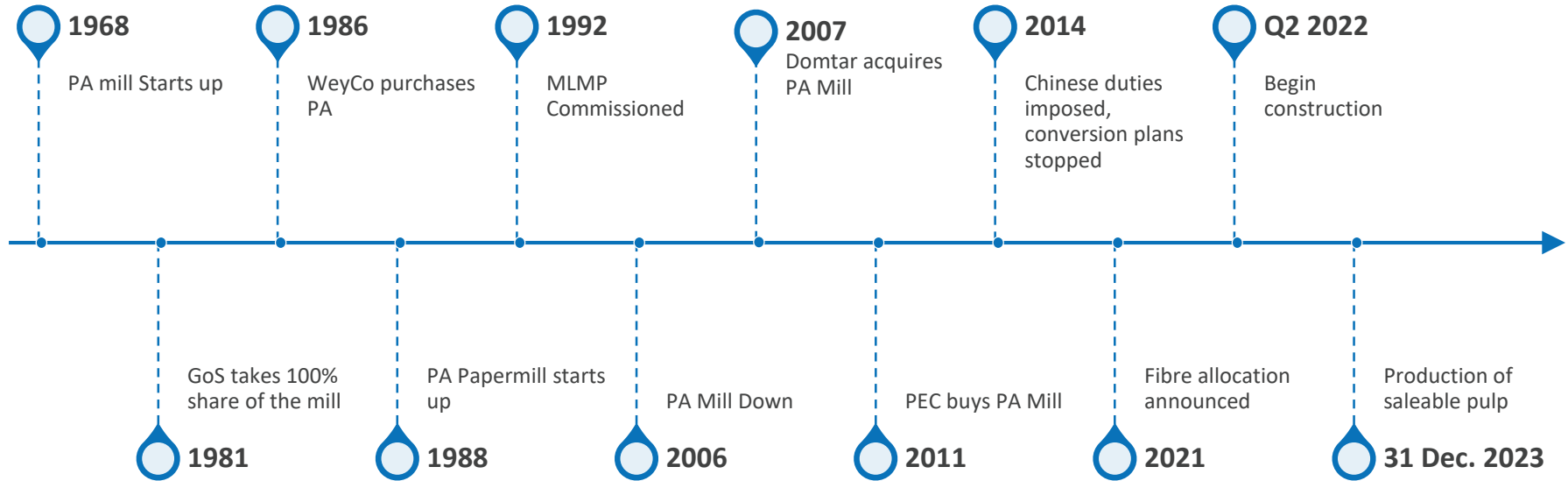
INDIGENOUS COMMUNITY INVOLVEMENT

At least 15 Indigenous communities will see increased forestry activity on their traditional territories. They have or will hold Crown fibre allocations and will participate in forest management, harvesting and related supply chain activities.

This project will take Saskatchewan's leading Indigenous participation in the forest sector to an even higher level of integration and become the Canadian model for innovative partnerships in natural resource development.



Paper Excellence & Saskatchewan



Opportunities

A variety of goods and services are required in our business

- Commodity Chemicals
 - Oxygen
 - Sodium Hydroxide
 - Sodium Chlorate
 - Sulfuric Acid
 - Methanol
 - Hydrogen Peroxide
 - Limerock
 - Quicklime
- Specialty Chemicals
 - Defoamers
 - Boiler Feedwater Treatments
 - Flocculant and coagulant
- Natural Gas
 - Some propane
- Maintenance Services
 - Boiler inspection and repairs
 - Steel and FRP fabrication
 - Heavy Duty vehicle
 - NDT inspections
 - Electric motor rebuilding
 - Vacuum truck and Hi Pressure cleaning

Work will be concentrated in annual maintenance outages, likely 7-10 days every April.



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Thank You
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