

Promoting Saskatchewan solutions for the global resource industry

October 3, 2019

SIMSA presentation





Global Footprint



We are now Worley

Business Lines

- Advisian
- MPIS
- E&C Services
- M&MM

Five Regions

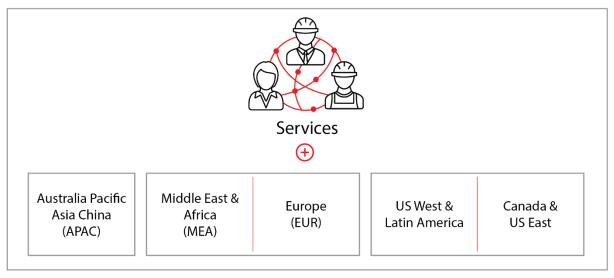
- APAC
- MEA
- EUR

- US West& LAM
- Canada &US East





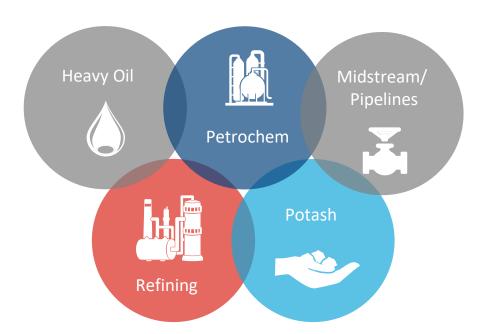




Canada West Overview

6 offices **3,500+** people

5 key sectors



Operating in Western Canada for 50+ years:

- Extensive local knowledge
- Full lifecycle delivery
- Four business lines

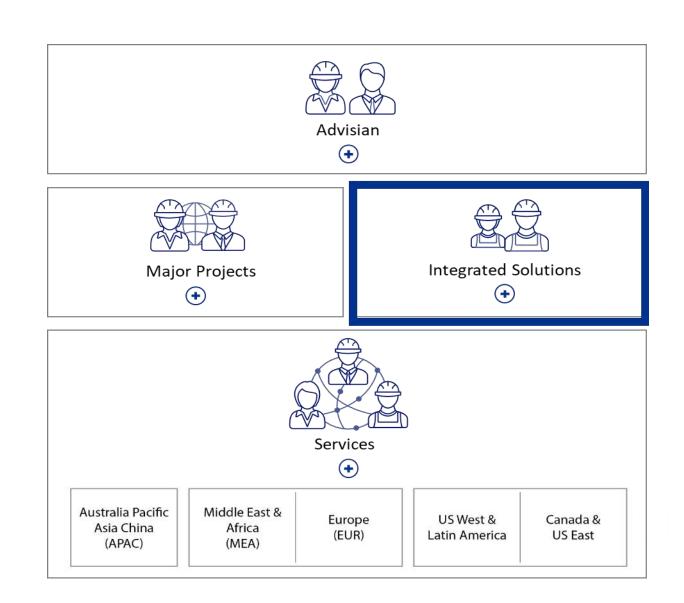
Integrated Solutions

Delivering:

- maintenance, modification, operations
- engineering, fabrication, construction,
- hook-up and commissioning
 In support of greenfield and
 brownfield assets

Leveraging:

Open shop or union resources



Saskatchewan Customers

- Co-op Refinery
- Enbridge
- TC Energy
- Husky Energy
- Nutrien
- BHP
- Mosaic
- Yara
- Akzo Nobel



Notable Projects

Refinery Expansion and Revamp

Client: Coop Refinery

Location: Regina, Saskatchewan

Grass roots 30,000 BPD FCCU complex and a poly plant

EPCM for major revamp and brownfield expansion

Tier III Gasoline Desulphurization Unit

Client: Coop Refinery

Location: Regina, Saskatchewan

- Modifications in the Gasoline Desulphurization Unit
- Front End & Detailed Engineering Design, and Construction support





Notable Projects

Kronau Potash Solution Mine

Client: Vale Potash Canada Ltd (now Mosaic)

Location: Saskatchewan, Canada

 Front End Engineering for Solution mine, process plant, and infrastructure

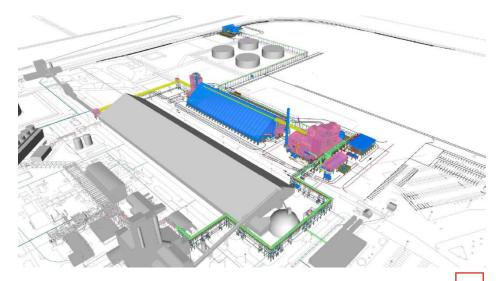


Client: Yara

Location: Saskatchewan, Canada

 Front End Engineering for 1,000 tpd expansion to existing fertilizer complex including storage and loadout facilities





Digital assets focused on Capex, Opex and Safety (sample)

Capex & Opex reduction



Asset Capture
Text/tag/symbol
extraction from
documents and photos



NextOre
Detect ore grade using magnetic resonance technology





SaltGridBetter HSE decisions using artificial intelligence



PredictMLMachine learning to uncover hidden insights from asset data



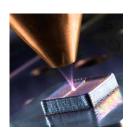
AR / VR
Training and site
maintenance



DronesInspection in hard to reach places



Requis
Supply chain and commerce
platform for supply
chain professionals



AdditiveNow
Bespoke 3D printed metal
complex parts for the energy
and resources industry



Fugitive emissions
Find and quantify
leaks using analytics and
object recognition
technology



October 3, 2019

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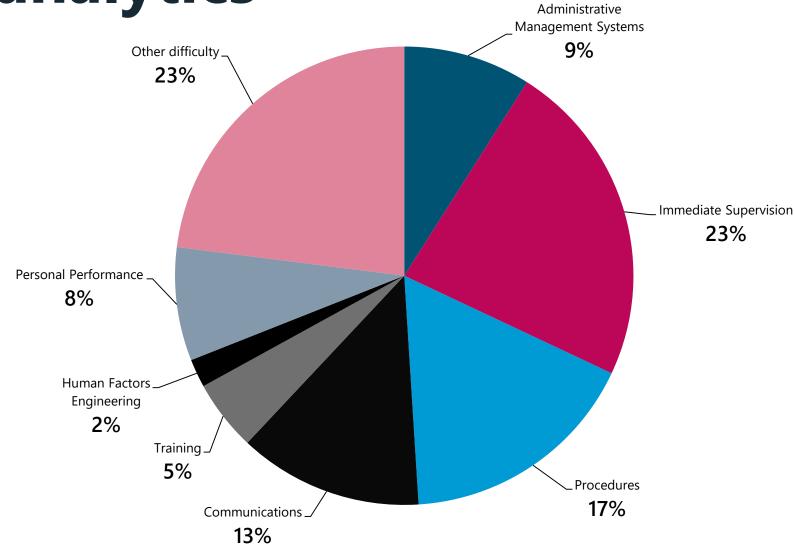




Our goal

Make better HSE decisions to reduce injury and incidents

Standard analytics



There is a better way



Experience and expertise of WorleyParsons Group

Leading data science company, SaltGrid

Minimizing health, safety and environmental incidents in the energy and resources space by leveraging predictive analytics

SaltGrid answers three key questions







What can we expect?

SaltGrid can accurately predict the nature and timing of upcoming incidents

Why is this happening?

SaltGrid can recognize patterns and relationships that standard BI does not, stripping out human bias from trending and analysis efforts

What can we do better?

SaltGrid can **provide insight** into what HSE
efforts are working...and
what is not

What can we expect? The shaded area bordered by solid orange and red lines show the SaltGrid forecast 95% confidence interval. Number of Incidents

01-2013

The blue line denotes the actual incident count experienced by the company

01-2012

Parameters — Conf Interval — Conf Interval (test) — Forecast — Test Forecast

Month

01-2014

The dotted lines represent the SaltGrid forecast for each month.

01-2015

Why is this happening?

Other difficulty Administrative Management Personal Systems Performance The thickness of the line represents the strength of the relationship **Immediate** Supervision **Human Factors** Engineering Training **Procedures** Communications

What can we do better?

People 💠	Action Enhancing Zero Harm ϕ	HSE Site Walk	SAZ Conversation or Presentation
1	0.41	0.19	0.35
2	0.43	0.37	0.28
3	0.16	0.42	0.19
4-5	0.36	0.21	0.20
6-9	0.48	0.26	0.32
10-20	0.57	0.69	0.32
+21	0.53		0.29

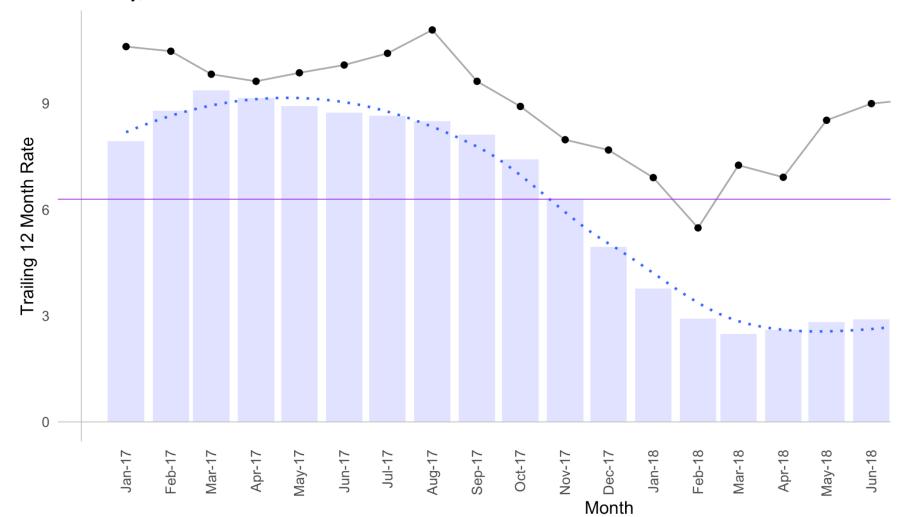
The numbers in this table represent the effectiveness, where 1 is most effective and 0 is least effective

A short case study on preventive measures

The Challenge

Trailing 12 Month Incident Rate (Line) vs Worked Hours (Bars)

Previously, downward trends in rates were associated with reductions in worked hours



Results

- 1. More conversations lead to less hazards
- 2. Targeted feedback reduced hazards
- 3. The conversation cards didn't promote targeted feedback



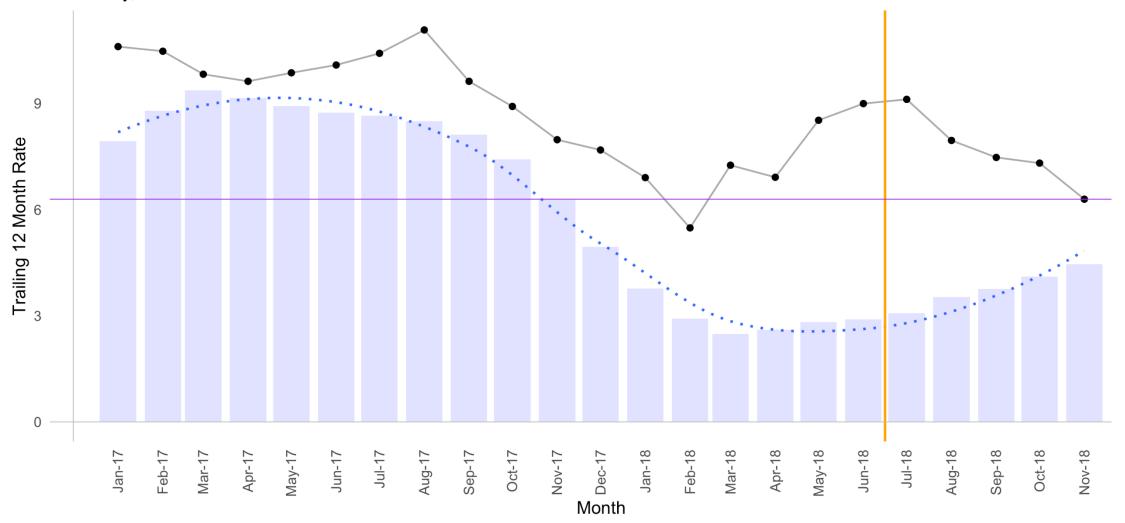
As a result, the project team:

- Elevated the focus on one-on-one conversations, specifically related to closing out actions
- Committed to delivering far more targeted feedback
- Changed the card itself to promote more specific and targeted feedback

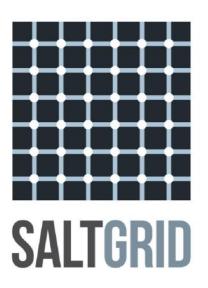
The Outcome

Trailing 12 Month Incident Rate (Line) vs Worked Hours (Bars)

Previously, downward trends in rates were associated with reductions in worked hours











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